

## **BYLAWS AMENDMENT PROPOSAL**

The following proposal to amend the Company's Bylaws is submitted to the consideration of the General Shareholders' Meeting for its corresponding approval:

New insertions

Deletions

Same text of other articles

Block No. 1: Amendments to the operating regime of the General Shareholders' Meeting

It includes articles: 18, 19, 20, 21, 22, 24, 27, 28, 29 and 30.

Original article	Text proposal	Justification
Article 18 Composition.	Article 18 Composition.	The expression "and in the law" is included to align the different
The Shareholders General Assembly will be composed of the shareholders registered in	The Shareholders General Assembly will be composed of the shareholders registered in	corporate governance documents with the regulations applicable to the
the Share Registry book in person, or their	the Share Registry book in person, or their	Company.
legal representatives, or attorneys appointed in writing, meeting with quorum and as	legal representatives, or attorneys appointed in writing, meeting with quorum and as	
provided in these bylaws.	provided in these bylaws and in the law.	
Article 19 Ordinary Meeting.	Article 19 Ordinary Meeting.	The name of the Chief Executive Officer is replaced by that of the Chief
The Shareholders General Assembly will	The Shareholders General Assembly will	Legal Representative, thus separating
hold its ordinary meeting each year, at the	hold its ordinary meeting each year, at the	it from a specific position within the
latest on March 31st, in the municipality or	latest on March 31st, in the municipality or	Company.
registered office, and it will convened by the	registered office, and it will convened by the	
Board of Directors or by the Chief Executive	Board of Directors or by the Chief Legal	Likewise, to provide greater clarity and
Officer of the Company, to examine the	Representative Executive Officer of the	avoid conflicting regulations, the



## **Original article**

situation of the Company, to designate administrators and other elected officials, to determine economic directives of the Company, to examine accounts and balances of the past year, to solve the distribution of profits and to agree on all the decisions needed to quarantee the compliance of the corporate purpose. If it were not convened, and as long as the current law contemplates the possibility of holding meetings in its own right, the Shareholders General Assembly by its own right can meet the first business day of the month of April at 10 in the morning (10 am), in the main offices of the administration, and will hold the meeting and will decide validly with a plural number of people, whatever amount of shares are represented by them.

Paragraph 1. The meeting call will be convened at least thirty (30) calendar days beforehand, without prejudice to the compliance of the legal norms, and the delivery of the corresponding financial statements, reports, propositions, books and other paperwork, that in accordance to legal norms will remain at the disposal of the shareholders to inspect or consult during the period indicated in article 447 of the Code of

# Text proposal

Company, to examine the situation of the Company, to designate administrators and other elected officials, to determine economic directives of the Company, to examine accounts and balances of the past year, to solve the distribution of profits and to agree on all the decisions needed to guarantee the compliance of the corporate purpose. If it were not convened, and as long as the current law contemplates the possibility of holding meetings in its own right, the Shareholders General Assembly by its own right can meet the first business day of the month of April at 10 in the morning (10 a.m.), in the main offices of the administration, and will hold the meeting and will decide validly with a plural number of peopleshareholders, -in line with the rules established in these Bylaws regarding quorum-whatever amount of shares are represented by them.

**Paragraph 1.** The meeting call will be convened at least thirty (30) calendar days beforehand, without prejudice to the compliance of the legal norms, and the delivery of the corresponding financial statements, reports, propositions, books and other paperworkinformation, that in accordance to legal norms will remain at the

#### **Justification**

provisions regarding the purpose of the General Shareholders' Meeting are eliminated, since the same is already regulated in Article 29 of these Bylaws.

Likewise, the expression people is replaced by shareholders in order to clarify that only the number of shareholders will be taken into account to determine the quorum necessary to meet and deliberate in accordance with the rules set forth in these Bylaws.

Finally, the expression paperwork is modified by information to allow greater flexibility with respect to the content of the documentation available to the shareholders to exercise their right of inspection.



Original article	Text proposal	Justification
Commerce, at the main offices of the administration, will be mentioned.	disposal of the shareholders to inspect or consult during the period indicated in article 447 of the Code of Commerce, at the main	
Paragraph 2. The Board of Directors and the administrators will refrain from having the Shareholders General Assembly consider	offices of the administration, will be mentioned.	
any item that was not included in the agenda published in the notice for said meeting.	Paragraph 2. The Board of Directors and the administrators will refrain from having the Shareholders General Assembly consider	
<b>Paragraph 3.</b> Within five (5) calendar days after the publication of the notice for said ordinary meeting, any shareholder with an	any item that was not included in the agenda published in the notice for said meeting.	
interest greater than 5% will be able to: (i) propose in a well-founded manner the introduction of one or more items to the	<b>Paragraph 3.</b> Within five (5) calendar days after the publication of the notice for said ordinary meeting, any shareholder with an	
agenda of the Shareholders General Assembly; (ii) present in a well-founded	interest greater than 5% will be able to: (i) propose in a well-founded manner the	
manner new proposals to decide on the items already included in the agenda; and (iii) request information or make inquiries	introduction of one or more items to the agenda of the Shareholders General Assembly; (ii) present in a well-founded	
about the items found in the agenda. The Board of Directors will regulate the manner in which it will answer the requests of the	manner new proposals to decide on the items already included in the agenda; and (iii) request information or make inquiries	
shareholders. Without prejudice to compliance with the law if the proposal of the shareholder to add one or more items to the	about the items found in the agenda. The Board of Directors will regulate the manner in which it will answer the requests of the	
agenda is accepted by the Board of Directors, a complement to the meeting call of the Shareholders General Assembly will	shareholders. Without prejudice to compliance with the law if the proposal of the shareholder to add one or more items to the	
be published at least fifteen (15) calendar	agenda is accepted by the Board of	



Original article	Text proposal	Justification
days before the meeting is held, or fifteen	Directors, a complement to the meeting call	
(15) business days in advance, if the new	of the Shareholders General Assembly will	
point to be included is one of those that	be published at least fifteen (15) calendar	
confers the right of inspection to the	days before the meeting is held, or fifteen	
shareholders. In any case, the shareholders	(15) business days in advance, if the new	
will keep their right to present proposals	point to be included is one of those that	
during the meeting of the Shareholders	confers the right of inspection to the	
General Assembly, unless the segregation	shareholders. In any case, the shareholders	
(wrongful split) of the Company is presented	will keep their right to present proposals	
to the Shareholders General Assembly for its	during the meeting of the Shareholders	
consideration, if said decision is to be made	General Assembly, unless the segregation	
by this body, or when the items proposed are	(wrongful split) of the Company is presented	
other matters that in accordance to the law	to the Shareholders General Assembly for its	
may only be debated if special requisites	consideration, if said decision is to be made	
were previously observed about the call of	by this body, or when the items proposed are	
the meeting, its publicity and its delivery of	other matters that in accordance to the law	
the project to the shareholders to examine	may only be debated if special requisites	
during the period provided for the right of	were previously observed about the call of	
inspection.	the meeting, its publicity and its delivery of	
	the project to the shareholders to examine	
If substitute proposals are submitted	during the period provided for the right of	
concerning the items included in the agenda,	inspection.	
the original proposal included in the call will		
be voted first and then those of the	If substitute proposals are submitted	
shareholders making the substitute	concerning the items included in the agenda,	
proposals, in the order in which they were	the original proposal included in the call will	
made. If one of the proposals receives the	be voted first and then those of the	
votes necessary for its approval, the others	shareholders making the substitute	
that follow in order shall not be submitted to	proposals, in the order in which they were	
a vote.	made. If one of the proposals receives the	



Original article	Text proposal	Justification
	votes necessary for its approval, the others that follow in order shall not be submitted to a vote.	
Article 20 Extraordinary Meetings.  Extraordinary meetings will be held when unforeseen or urgent needs of the Company demand it, and will be convened by the Board of Directors, by resolution approved with the legal majorities by the Chief Executive Officer or by the Statutory Auditor, either by their own initiative or at the request of a number of shareholders that represents. ten percent (10%) or more of the capital stock. If the call is requested by a plural number of shareholders, the call shall be subject to the following rules:  • The shareholders requesting the call must send a communication addressed to the Board of Directors, the Chief Executive Officer or the Statutory Auditor, as applicable, with a copy to the Company's General Secretary, in which they must indicate (a) the name of the shareholders requesting the call, (b) the number and class of shares owned by each of the shareholders requesting the call, (c) the proposed agenda for the	Article 20 Extraordinary Meetings.  Extraordinary meetings will be held when unforeseen or urgent needs of the Company demand it, and will be convened by the Board of Directors, by resolution approved with the legal majorities by the Chief Executive OfficerLegal Representative or by the Statutory Auditor, either by their own initiative or at the request of a number of shareholders that represents. ten percent (10%) or more of the capital stock. If the call is requested by a plural number of shareholders, the call shall be subject to the following rules:	The name of the Chief Executive Officer is replaced by that of the Chief Legal Representative, thus separating it from a specific position within the Company.  Likewise, to avoid making references to articles that do not correspond, the wording of article twenty is modified to that of these Bylaws.  Finally, the content of the notice of Extraordinary Meetings is modified to include the date, time and place of the meeting, since such information is considered relevant for the Shareholders.
meeting to be included in the call, and	shareholders requesting the call, (c) the	



Original article	Text proposal	Justification
(d) the justification of the proposals to be submitted to the consideration of the Shareholders' Meeting so that such justification may be made available to the shareholders on the Company's website during the term of the call of the Meeting. Once the request has been sent, the shareholders who sent the request may not modify the proposed agenda unless the Company agrees to do so. The shareholders who sent the request for the call may withdraw the call at any time before the notice of call is published.	proposed agenda for the meeting to be included in the call, and (d) the justification of the proposals to be submitted to the consideration of the Shareholders' Meeting so that such justification may be made available to the shareholders on the Company's website during the term of the call of the Meeting. Once the request has been sent, the shareholders who sent the request may not modify the proposed agenda unless the Company agrees to do so. The shareholders who sent the request for the call may withdraw the call at any time before the notice of call is published.	
The notice shall include the date of the meeting, which may not be earlier than the fifteenth (15) business day nor later than the forty-fifth (45) business day following the date of receipt of the request for notice, as defined by the body to which the request was submitted.	The notice shall include the date of the meeting, which may not be earlier than the fifteenth (15) business day nor later than the forty-fifth (45) business day following the date of receipt of the request for notice, as defined by the body to which the request was submitted.	
The meeting shall take place at the address within the corporate domicile that the body entitled to call the meeting shall include in the respective notice. If the Statutory Auditor calls the meeting, the meeting shall take place where the	The meeting shall take place at the address within the corporate domicile that the body entitled to call the meeting shall include in the respective notice. If the Statutory Auditor calls the meeting, the meeting shall take place where the	



Original article	Text proposal	Justification
meetings are held in its own right unless the Statutory Auditor and the Chief Executive Officer of the Company agree on another place within the registered office.	meetings are held in its own right unless the Statutory Auditor and the Chief Executive OfficerLegal Representative of the Company agree on another place within the registered office.	
<ul> <li>The shareholders requesting the call must make sure that they do not include in the agenda items that: (a) it cannot be debated or approved at an extraordinary meeting, (b) imply usurpation of functions of other bodies, (c) deal with issues that are not within the period in which they must be considered, (d) involve the delivery of information not part of the information available to the shareholders during the right of inspection before the Assembly meetings in which end-of-year financial statements must be considered, (e) deal with matters that were debated by the meeting within the three (3) months before the date of the request for the call, except in the case of removing members of the board of directors or approving a social action of liability.</li> <li>During the call period, the Board of</li> </ul>	<ul> <li>The shareholders requesting the call must make sure that they do not include in the agenda items that: (a) it cannot be debated or approved at an extraordinary meeting, (b) imply usurpation of functions of other bodies, (c) deal with issues that are not within the period in which they must be considered, (d) involve the delivery of information not part of the information available to the shareholders during the right of inspection before the Assembly meetings in which end-of-year financial statements must be considered, (e) deal with matters that were debated by the meeting within the three (3) months before the date of the request for the call, except in the case of removing members of the board of directors or approving a social action of liability.</li> <li>During the call period, the Board of Directors shall meet and evaluate the</li> </ul>	
Directors shall meet and evaluate the convenience of each of the items on the	convenience of each of the items on the agenda to be included in the call and their	



Original article	Text proposal	Justification
agenda to be included in the call and	relevance according to the criteria	
their relevance according to the criteria	contained in the previous point. The	
contained in the previous point. The Board of Directors shall publish a report,	Board of Directors shall publish a report, with the results of this evaluation, on the	
with the results of this evaluation, on the	Company's website before the date of the	
Company's website before the date of	Assembly meeting.	
the Assembly meeting.	7 toodinisty moduling.	
and recently meeting.	As a general rule, the meeting will be held	
As a general rule, the meeting will be	no less than fifteen (15) calendar days	
held no less than fifteen (15) calendar	beforehand, without prejudice to the	
days beforehand, without prejudice to	compliance of legal norms, by one of the	
the compliance of legal norms, by one of	means indicated in the twentieth	
the means indicated in the twentieth	articlethese Bylaws, and the agenda, with	
article, and the agenda will be	the date, time and place of the meeting,	
necessarily included in the notice.	will be necessarily included in the notice.	
Except when legal provisions state otherwise, the Shareholders General	Except when legal provisions state otherwise, the Shareholders General	
Assembly will not deal with matters not	Assembly will not deal with matters not	
included in the agenda published in the	included in the agenda published in the	
notice of the meeting during	notice of the meeting during extraordinary	
extraordinary meetings, except if the	meetings, except if the majority of the	
majority of the shares represented in the	shares represented in the meeting	
meeting established by the law adopts	established by the law adopts said	
said decision, once the agenda has	decision, once the agenda has been	
been discussed.	discussed.	
Article 21 Call of the Meeting.	Article 21 Call of the Meeting.	In line with the foregoing, the content
The sell of the second on will be built to		of the call to the Meeting is also
The call of the meeting will include the		modified to include the date, time and
agenda for that meeting, detailing each of the	time and place of the meeting, with the	place.
issues that will be debated and the	agenda for that meeting, detailing each of the	



## **Original article**

central securities

shareholders will be informed of it via any of the following means: (i) letter or written communication sent to the address each shareholder indicated to the Company or depository for its registration in the Book of Registered Shares in charge of said entity; (ii) personal notification, with the signature of each and all of the shareholders; (iii) published notice in an in-house journal at the main offices of the Company. When calculating the period of the call, whether business days or calendar days, whichever applies, both the day in which the call is send or publish and the day in which the meeting is held will be counted.

Paragraph. Right of inspection. During the fifteen (15) business days immediately prior to the meeting of the Shareholders General Assembly in which the year-end Balance Sheet is to be considered, or in the transformation. merger spin-off cancellation of the registration of the Company's shares in the National Registry of Securities and the Colombian Stock Exchange, for the exercise of the right of inspection will be placed, in the offices of the administration, at the disposal of the shareholders. Shareholders will be informed of this fact in the call notice. During the

# Text proposal

issues that will be debated and the shareholders will be informed of it via any of the following means: (i) letter or written communication sent to the the address each shareholder indicated to the Company or depository for its central securities registration in the Book of Registered Shares in charge of said entity; (ii) personal notification, with the signature of each and all of the shareholders; (iii) published notice (digitally or physically) in an in-house journal at the main offices of the Company; and (iii) published notice in the corporate website of the Company. When calculating the period of the call, whether business days or calendar days, whichever applies, both the day in which the call is send or publish or registered and the day in which the meeting is held will be counted.

Paragraph. Right of inspection. During the fifteen (15) business days immediately prior to the meeting of the Shareholders General Assembly in which the year-end Balance Sheet is to be considered, or in the transformation. spin-off merger cancellation of the registration of the Company's shares in the National Registry of Securities and the Colombian Stock Exchange, for the exercise of the right of

#### **Justification**

Likewise, an adjustment is made with respect to how the communication of the call to the Meeting will be made to align such regulation with the means currently available to the company to make the call.

Finally, the grounds for rejection of the Shareholders' request for information are expressly included, to ensure uniformity among the different instruments of corporate governance of the Company (Rules of Procedure for the Shareholders' Meeting, Article 8).



Original article	Text proposal	Justification
indicated period, the shareholders may exercise the right of inspection in their favor, in the terms established in the law, the bylaws and the Code of Corporate Governance of the Company and the regulations issued by the Board of Directors for this purpose.	inspection will be placed, in the offices of the administration, at the disposal of the shareholders. Shareholders will be informed of this fact in the call notice. During the indicated period, the shareholders may exercise the right of inspection in their favor, in the terms established in the law, the bylaws and the Code of Corporate Governance of the Company and the regulations issued by the Board of Directors for this purpose.	
	The information requested by the Shareholders will be denied in those events in which the information is qualified as: i) unreasonable; ii) irrelevant to know the progress or interests of the Company; iii) confidential, which shall include privileged information in the securities market, confidential information, industrial secrets, ongoing operations whose success for the Company depends substantially on the secrecy of its negotiation, and iv) others whose disclosure puts the Company's	
Article 22. – Meetings that Require Special Call.	<u>danger.</u> Article 22. – Meetings that Require Special Call.	A precision is made for a better understanding of what is described.



Original article	Text proposal	Justification
Without prejudice to the period of the call	Without prejudice to the period of the call	
established for ordinary meetings of the	established for ordinary meetings of the	
Shareholders General Assembly, the call will	Shareholders General Assembly, the call will	
be made at least fifteen (15) business days before for those meetings in which the	be made at least fifteen (15) business days before for those meetings in which the	
projects submitted for consideration are	projects submitted for consideration are	
related to the merger, split, transformation of	related to the merger, split, transformation of	
the Company, or to the voluntary	the Company, or to the voluntary	
cancellation of the registration of its shares	cancellation of the registration of its shares in	
in the National Registry of Values or Stock	the National Registry of Values or Stock	
Market. In the notice for said call the matters	Market. In the notice for said call the matters	
to be debated shall be specifically indicated	to be debated shall be specifically indicated	
and the shareholders will be informed of the	and the shareholders will be informed of the	
delivery, during said period, to the main	deposit of information delivery, during said	
offices, of the respective project or report	period, to in the main offices, of the	
about the reasons for this proposal, so the	respective project or report about the	
shareholders may consult it. Additionally, there will be included notices about the	reasons for this proposal, so the shareholders may consult it. Additionally,	
possibility to exercise the right to withdraw.	there will be included notices about the	
possibility to exercise the right to withdraw.	possibility to exercise the right to withdraw.	
Paragraph. When it is intended to discuss	possibility to exercise the right to withdraw.	
the increase of the authorized capital or the	Paragraph. When it is intended to discuss	
decrease of the share capital, the respective	the increase of the authorized capital or the	
point must be included in the agenda	decrease of the share capital, the respective	
indicated in the call. In these cases, the	point must be included in the agenda	
administrators of the Company will prepare a	indicated in the call. In these cases, the	
report on the reasons for the proposal, which	administrators of the Company will prepare a	
must be made available to the shareholders	report on the reasons for the proposal, which	
at the Company's administration offices,	must be made available to the shareholders	
	at the Company's administration offices,	



Original article	Text proposal	Justification
during the term provided for the right of inspection.	during the term provided for the right of inspection.	
Article 24 Deliberative Quorum.	Article 24 Deliberative Quorum.	The expression "counted from the date set for the first meeting" is included to
Subject to legal exceptions, the Shareholders General Assembly will deliberate with a plurality of shareholders representing at least half (1/2) plus one (1) of the subscribed shares at the date of the meeting. If for lack of quorum the Shareholders General Assembly is unable to deliberate, another meeting will be summon to decide validly with one or more shareholders regardless of the number of shares they represent.	Subject to legal exceptions, the Shareholders General Assembly will deliberate with a plurality of shareholders representing at least half (1/2) plus one (1) of the subscribed shares at the date of the meeting. If for lack of quorum the Shareholders General Assembly is unable to deliberate, another meeting will be summon to decide validly with one or more shareholders regardless of the number of shares they represent.	clarify the date from which the terms
Paragraph1. The second called meeting must be held no sooner than ten (10) business days or later than thirty (30) business days.	Paragraph1. The second called meeting must be held no sooner than ten (10) business days or later than thirty (30) business days, counted from the date set for the first meeting.	
Paragraph 2. When dealing with meetings in their own right, and provided that the applicable law enshrines them, on the first business day of April, the Shareholders General Assembly may validly deliberate and decide at the main administration offices with a plural number of shareholders, regardless of the number of shares they represent.	Paragraph 2. When dealing with meetings in their own right, and provided that the applicable law enshrines them, on the first business day of April, the Shareholders General Assembly may validly deliberate and decide at the main administration offices with a plural number of shareholders,	



Original article	Text proposal	Justification
	regardless of the number of shares they represent.	
Article 27 Presidency and minutes.  The meetings of the Shareholders General Assembly will be presided by the Chief Executive Officer of the Company In the absence of the President, the meetings shall be presided by the Operative Officer Retail Colombia and, in the absence of this one, by the Chairman of the Board of Directors. A record of the meeting will be entered in the book of Minutes, registered with the Chamber of Commerce of the Company's domicile. The minutes shall be signed by the person presiding the meeting, by the titular General Counsel, who will always act as Secretary at the Shareholders' Meeting or in his/her absence by the Statutory Auditor, and shall be approved by the Shareholders General Assembly; the latter may delegate this authority to a plural committee designated for this effect (Art. 189 of Commercial Code, or any regulation that modifies or adds). The minutes shall contain the details and statements required by the law.	Article 27 Presidency and minutes.  The meetings of the Shareholders General Assembly will be presided by the Chief Legal Representative Executive Officer of the Company. In the its absence, of the President, the meetings shall be presided by the Operative Officer Retail Colombia and, in the absence of this one, by the Chairman of the Board of Directors. A record of the meeting will be entered in the book of Minutes, registered with the Chamber of Commerce of the Company's domicile. The minutes shall be signed by the person presiding the meeting, by the titular General Counsel, who will always act as Secretary at the Shareholders' Meeting or in his/her absence by the Statutory Auditor, and shall be approved by the Shareholders General Assembly; the latter may delegate this authority to a plural committee designated for this effect (Art. 189 of Commercial Code, or any regulation that modifies or adds). The minutes shall contain the details and statements required by the law.	The name of the Chief Executive Officer is replaced by that of the Chief Legal Representative, thus separating it from a specific position within the Company.  In line with the above, since the role of Operative Officer Retail Colombia has been eliminated, the Chairman of the Board of Directors will preside over the Shareholders' Meeting in the absence of the Chief Legal Representative.



Original article	Text proposal	Justification
Paragraph. The minutes of non-face-to-face meetings of the highest corporate body must contain the signature of a legal representative and the Company's secretary. In the absence of a secretary, the minutes must be signed by one of the shareholders.	Paragraph. The minutes of non-face-to-face meetings of the highest corporate body must contain the signature of a legal representative and the Company's secretary. In the absence of a secretary, the minutes must be signed by one of the shareholders.	
Article 28 Voting Rules.	Article 28 Voting Rules.	The wording is adjusted as
To carry out its corresponding actions and votes the Shareholders General Assembly will observe the following rules:  a. The votes will be carried out in writing only whenever the president of the Shareholders General Assembly so establishes it, or when the system of electoral quotient must be applied;  b. For each unitary election a separate vote will be carried out, but when the vote is for the regular and alternate delegate for a single position the election will be carried out jointly;  c. If a tie was reached in a unitary election, another vote will be carried out and if in the	To carry out its corresponding actions and votes the Shareholders General Assembly will observe the following rules:  a. The votes will be carried out in writing only whenever the president of the Shareholders General Assembly so establishes it, or when the system of electoral quotient must be applied;  b. For each unitary election a separate vote will be carried out, but when the vote is for the regular and alternate delegate for a single position the election will be carried out jointly;  c. If a tie was reached in a unitary election, another vote will be carried out and if in the	recommended by the Colombian Financial Superintendence, in line with Country Code measure No. 10.6.
second vote a tie was also reached, the appointment of that position will be	second vote a tie was also reached, the appointment of that position will be	
considered suspended. If a tie was reached when voting for proposals or resolutions,	considered suspended. If a tie was reached when voting for proposals or resolutions,	
these will be considered not accepted.	these will be considered not accepted.	



	Original article	Text proposal	Justification
Ī	d. When the name of a candidate is repeated	d. When the name of a candidate is repeated	
	one or more times in the same ballot, only	one or more times in the same ballot, only the	
	the votes in their favor in said ballot will be	votes in their favor in said ballot will be	
	counted; but if the repetition is due to this	counted; but if the repetition is due to this	
	person appearing as the regular and	person appearing as the regular and	
	alternate delegate of a position, its name for	alternate delegate of a position, its name for	
	alternate delegate will not be taken into	alternate delegate will not be taken into	
	consideration;	consideration;	
	e. If any ballot has a number of names	e. If any ballot has a number of names	
	greater than the number it is supposed to	greater than the number it is supposed to	
	have, the names that will be counted will be	have, the names that will be counted will be	
	the first in order of appearance up to and	the first in order of appearance up to and	
	including the last one before the due number	including the last one before the due number	
	is reached. If the number is smaller than the	is reached. If the number is smaller than the	
	one it is supposed to have, all that appear will	one it is supposed to have, all that appear will	
	count.	count.	
	f. To integrate the Board of Directors and the	f. To integrate the Board of Directors and the	
	commissions or collegiate bodies, the	commissions or collegiate bodies, the	
	system of electoral quotient will be applied,	system of electoral quotient will be applied,	
	in the manner prescribed by the law, unless	in the manner prescribed by the law, unless	
	there is unanimity of votes corresponding to	there is unanimity of votes corresponding to	
	the total of the shares represented in the	the total of the shares represented in the	
	meeting, or unless the National Government	meeting, or unless the National Government	
	establishes the obligation to apply a different	establishes the obligation to apply a different	
	voting system;	voting system;	
	g. The Company may not vote with its own	g. The Company may not vote with its own	
	reacquired shares in its power;	reacquired shares in its power;	
	h. If the Bylaws are modified, each article or	h. If the Bylaws are modified, each article or	
	group of articles that are substantially related	group of articles that are substantially related	
L	to each other will be voted on separately,	independent to each other will be voted on	



Original article	Text proposal	Justification
unless a shareholder or group of shareholders that represents at least five percent (5%) of the corporate capital, requests that they be voted on separately during the Shareholders General Assembly. In the same sense, the statutory bylaws amendments may be voted on as a whole, and not separately each article or group of articles, when approved by the Shareholders General Assembly with the absolute majority of votes.	separately. In any case, a separate vote shall be taken on an article if , unless a shareholder or group of shareholders that represents at least five percent (5%) of the corporate capital stock, requests so that they be voted on separately during the Shareholders General Assembly. In the same sense, the statutory bylaws amendments may be voted on as a whole, and not separately each article or group of articles, when approved by the Shareholders General Assembly with the absolute majority of votes.	
Article 29 Functions and Attributions.  Functions and Attributions of the Shareholders General Assembly include:	Article 29 Functions and Attributions.  Functions and Attributions of the Shareholders General Assembly include:	The name of the Chief Executive Officer is replaced by that of the Chief Legal Representative, thus separating it from a specific position within the Company.
a. Choosing and removing freely members of the Board of Directors, the Statutory Auditor, and approving the succession policy for these positions, when needed; b. Approving the general policy for remuneration of the members of the Board of Directors, and of the Senior Management if a variable component of remuneration is found linked to the value of the business of the Company in the market; c. Examining the accounting that must be presented by the Board of Directors and the	a. Choosing and removing freely members of the Board of Directors, the Statutory Auditor, and approving the succession policy for these positions, when needed; b. Approving the general policy for remuneration of the members of the Board of Directors, and of the Senior Management if a variable component of remuneration is found linked to the value of the business of the Company in the market; c. Examining the accounting that must be presented by the Board of Directors and the	Finally, although the donations approved by the General Shareholders' Meeting are understood as voluntary or occasional reserves, to provide clarity to the Shareholders, the power to allocate amounts for donation is expressly included, and while the resources subsist, they may only be used for the purposes approved by the Meeting.



Original article	Text proposal	Justification
Chief Executive Officer each year, or	Chief Executive Officer Legal Representative	
whenever the Assembly demands it; and	each year, or whenever the Assembly	
consequently, approving, not approving or	demands it; and consequently, approving,	
modifying the corresponding financial	not approving or modifying the	
statements and disclosures that, according	corresponding financial statements and	
to legal norms, they must submit for	disclosures that, according to legal norms,	
consideration;	they must submit for consideration;	
d. Appointing from its number a plural	d. Appointing from its number a plural	
commission that studies the accounts, the	commission that studies the accounts, the	
financial statements and other reports of this	financial statements and other reports of this	
type, when these are not approved, and	type, when these are not approved, and	
which reports to the Shareholders General	which reports to the Shareholders General	
Assembly its findings in the period indicated	Assembly its findings in the period indicated	
by the Shareholders General Assembly;	by the Shareholders General Assembly;	
e. Considering the reports of the Board of	e. Considering the reports of the Board of	
Directors and of the Chief Executive Officer	Directors and of the Chief Executive	
in regard to the social businesses,	Officer Legal Representative in regard to the	
disclosures, accounting and statistical data	social businesses, disclosures, accounting	
required by the law; the proposals presented	and statistical data required by the law; the	
by the Board of Directors with the financial	proposals presented by the Board of	
statements and the report of the Statutory	Directors with the financial statements and	
Auditor;	the report of the Statutory Auditor;	
f. Making use of the profits that exist in	f. Making use of the profits that exist in	
accordance to the financial statements of	accordance to the financial statements of	
situation and of results, once approved,	situation and of results, once approved,	
subject to the legal dispositions and to the	subject to the legal dispositions and to the	
norms of these bylaws. When exercising this	norms of these bylaws. When exercising this	
attribution it may create or increase voluntary	attribution it may create or increase voluntary	
or occasional reserves for a specific	or occasional reserves for a specific	
purpose; and set the amount of the dividend,	purpose; earmark amount for donations, and	



Original article	Text proposal	Justification
the manner and the period in which it is to be	set the amount of the dividend, the manner	
paid;	and the period in which it is to be paid;	
g. Ordering the transfer or a change in		
destination of the occasional or voluntary	PARAGRAPH: The quotas for donations	
reserves, their distribution or their	approved by the General Shareholders	
capitalization, when these were deemed	Meeting shall subsist until exhausted;	
unnecessary;		
h. Appropriating profits that were designated	g. Ordering the transfer or a change in	
as reserves to reacquire shares, subject to	destination of the occasional or voluntary	
the bylaws and legal norms and authorize	reserves, their distribution or their	
the acquisition of the Company's own	capitalization, when these were deemed	
shares;	unnecessary;	
i. Ordering that certain ordinary shares be	h. Appropriating profits that were designated	
issued without them being subject to	as reserves to reacquire shares, subject to	
preemptive rights;	the bylaws and legal norms and authorize	
j. Creating industrial or usufruct shares;	the acquisition of the Company's own	
issuing privileged shares, issuing regulations	shares;	
for their placement, determining their nature and the extension of their privileges,	i. Ordering that certain ordinary shares be issued without them being subject to	
reducing these or eliminating them, subject	preemptive rights;	
to the norms of these bylaws and legal	j. Creating industrial or usufruct shares;	
provisions;	issuing privileged shares, issuing regulations	
k. To decide (i) the merger of the Company	for their placement, determining their nature	
with another company or other companies,	and the extension of their privileges,	
(ii) its transformation, (iii) its split, or (iv) its	reducing these or eliminating them, subject	
separation (wrongful split), the disposal of	to the norms of these bylaws and legal	
shares, a lien or the lease of the corporate	provisions;	
business or that of a portion of its assets,	k. To decide (i) the merger of the Company	
whenever these assets are considered as	with another company or other companies,	
essential to the corporate business by the	(ii) its transformation, (iii) its split, or (iv) its	



Original article	Text proposal	Justification
Board of Directors, (v) the acquisition of	separation (wrongful split), the disposal of	
companies or assets whenever the	shares, a lien or the lease of the corporate	
acquisition, according to the Board of	business or that of a portion of its assets,	
Directors, may modify the corporate	whenever these assets are considered as	
business s, (vi) the anticipated dissolution or	essential to the corporate business by the	
the extension of its duration and (vii) in	Board of Directors, (v) the acquisition of	
general, on any change, extension or	companies or assets whenever the	
modification of the Bylaws;	acquisition, according to the Board of	
I. Ordering the corresponding legal actions	Directors, may modify the corporate	
against administrators, directing delegates	business s, (vi) the anticipated dissolution or	
or the Statutory Auditor;	the extension of its duration and (vii) in	
m. Designating, in the event of the	general, on any change, extension or	
dissolution of the Company, one or several	modification of the Bylaws;	
liquidators, and alternate delegates for each		
one, removing them, determining their	I. Ordering the corresponding legal actions	
retribution and dictating them orders and	against administrators, directing delegates or	
instructions needed for the liquidation, and	the Statutory Auditor;	
approving their accounts. As long as the	m. Designating, in the event of the	
names of the liquidator and his alternate	dissolution of the Company, one or several	
delegate are not registered, the Chief	liquidators, and alternate delegates for each	
Executive Officer will be considered as such	one, removing them, determining their	
when the company is in liquidation, and the	retribution and dictating them orders and	
alternate delegates will be those who at that	instructions needed for the liquidation, and	
time are alternate delegates of the Chief	approving their accounts. As long as the	
Executive Officer, in the corresponding	names of the liquidator and his alternate	
order;	delegate are not registered, the Chief	
n. Creating and placing shares with	Executive OfficerLegal Representative will	
preferential dividends and without the right to	be considered as such when the company is	
vote; however, these may not represent	in liquidation, and the alternate delegates will	
	be those who at that time are alternate	



Original article	Text proposal	Justification
more than the maximum percentage (%) established by the law. o. Adopting, in general, all measures required to comply with the bylaws and for the common interest of the shareholders; p. Any other indicated by the law or by these bylaws and which are not carried out by any other social body.	delegates of the Chief Executive Officer, in the corresponding order;  n. Creating and placing shares with preferential dividends and without the right to vote; however, these may not represent more than the maximum percentage (%) established by the law.  o. Adopting, in general, all measures required to comply with the bylaws and for the common interest of the shareholders;  p. Any other indicated by the law or by these bylaws and which are not carried out by any other social body.	
Article 30 Delegation.	Article 30 Delegation.	The name of the Chief Executive Officer is replaced by that of the Chief
The Shareholders General Assembly may delegate to the Board of Directors or to the Chief Executive Officer, in certain cases or for a certain period of time, some of its functions, as long as they can be delegated due to their nature and if their delegation is not prohibited. Nevertheless, the functions described in a), b), f), g), i) and k) of article 29 of these bylaws will be considered exclusive to the Shareholders General Assembly and thus non-delegable.	The Shareholders General Assembly may delegate to the Board of Directors or to the Chief Executive OfficerLegal Representative, in certain cases or for a certain period of time, some of its functions, as long as they can be delegated due to their nature and if their delegation is not prohibited. Nevertheless, the functions described in a), b), f), g), i) and k) of article 29 of these bylaws will be considered exclusive to the Shareholders General Assembly and thus non-delegable.	Legal Representative, thus separating it from a specific position within the Company.



# Block No. 2: Amendments to the operating regime of the Board of Directors.

Includes articles 31, 33, 34, 36.2, 36.5, 36.7, 36.9 and 37.

Current article	Text proposal	Justification
Article 31 Composition.	Article 31 Composition.	The name of the Chief Executive
The Board of Directors is composed of seven (7) members or Directors, non independent and independent, elected by the Shareholders General Assembly. The number of independent members and the criteria for independence shall be determined in accordance with the regulations applicable to the Company.	The Board of Directors is composed of seven (7) members or Directors, non independent and independent, elected by the Shareholders General Assembly. The number of independent members and the criteria for independence shall be determined in accordance with the regulations applicable to the Company.	Officer is replaced by the term Legal Representatives, in order to clarify that any Legal Representative may be a member of the Board of Directors.
Paragraph. The Chief Executive Officer of the Company may be a member of the Board of Directors if elected by the Shareholders General Assembly and, in such case, shall have the rights and privileges belonging to the other Directors.	Paragraph. The Chief Executive Officer Legal Representatives of the Company may be a members of the Board of Directors if elected by the Shareholders General Assembly and, in such case, shall have the rights and privileges belonging to the other Directors. In any case, the Legal Representatives may not serve as Chairman of the Board of Directors.	
Article 33 President of the Board of	Article 33 President of the Board of	
Directors.	Directors.	Officer is replaced by that of the Chief
During the period for which it has been chosen, the Board of Directors will appoint from its members a President, who may be	During the period for which it has been chosen, the Board of Directors will appoint from its members a President, who may be	Legal Representative, thus separating it from a specific position within the Company.



Current article	Text proposal	Justification
an independent member or a non-independent member, who will preside the meetings, will direct the deliberations and the actions of the corporation; if the President is absent, the meetings will be presided by one of the members that attend the meeting, appointed ad hoc. Whoever is the legal representative may not act as President of the Board of Directors. Functions of the President of the Board of Directors include the following and those defined by the Board of Directors:	an independent member or a non-independent member, who will preside the meetings, will direct the deliberations and the actions of the corporation; if the President is absent, the meetings will be presided by one of the members that attend the meeting, appointed ad hoc. Whoever is the legal representative may not act as President of the Board of Directors. Functions of the President of the Board of Directors include the following and those defined by the Board of Directors:	
(i) assuring that the Board of Directors efficiently fixes and implements the strategic direction of the company; (ii) promoting governing rules in the Company, acting as a liaison between the shareholders and the Board of Directors; (iii) coordinating and planning the operation of the Board of Directors by establishing an annual plan of work based on assigned functions, (iv) calling the meetings, directly or by means of the Secretary of the Board of Directors; (v) preparing the agenda of the meetings, in coordination with the President of the company, the Secretary of the Board of Directors and the other members; (vi) guaranteeing the timely delivery of information to the Members of the Board of	(i) Aassuring that the Board of Directors efficiently fixes and implements the strategic direction of the company; (ii) P—promoting governing rules in the Company, acting as a liaison between the shareholders and the Board of Directors; (iii) Ceoordinating and planning the operation of the Board of Directors by establishing an annual plan of work based on assigned functions, (iv) Cealling the meetings, directly or by means of the Secretary of the Board of Directors; (v) Ppreparing the agenda of the meetings, in coordination with the President Chief Legal Representative of the company, the	



Current article	Text proposal	Justification
Directors, directly or by means of the	Secretary of the Board of Directors and the	
Secretary of the Board of Directors; (vii)	other members;	
presiding the meetings and handling the	(vi) Geguaranteeing the timely delivery of	
debates; (viii) guaranteeing the execution of	information to the Members of the Board of	
the agreements of the Board of Directors and	Directors, directly or by means of the	
carrying out follow ups to its orders and decisions; (ix) monitoring the active	Secretary of the Board of Directors;  (vii) Peresiding the meetings and handling	
participation of the members of the Board of	the debates;	
Directors; and (x) being a leader in the	(viii) Genuaranteeing the execution of the	
annual assessment process of the Board of	agreements of the Board of Directors and	
Directors and the Committees, except for its	carrying out follow ups to its orders and	
own assessment.	decisions;	
	(ix) Mmonitoring the active participation of	
	the members of the Board of Directors; and	
	(x) Beeing a leader in the annual assessment	
	process of the Board of Directors and the	
	Committees, except for its own assessment.	
Article 34 Meetings.	Article 34 Meetings.	The name of the Chief Executive
		Officer is replaced by that of the Chief
The Board of Directors shall meet regularly	The Board of Directors shall meet regularly	Legal Representative, thus separating
at least four (4) times a year; and	at least four (4) times a year; and	it from a specific position within the
extraordinarily when summoned by the same	extraordinarily when summoned by the same	Company.
Board of Directors, by the President, by the	Board of Directors, by the President Chief	
Auditor or by two of its Members. Summons for extraordinary meetings shall be	Legal Representative, by the Auditor or by two of its Members. Summons for	
communicated at least a day in advance,	extraordinary meetings shall be	
except in the case in which the meetings are	communicated at least a day in advance,	
called by two of the members of the Board of	except in the case in which the meetings are	
Directors, in which case, the call for	called by two of the members of the Board of	
extraordinary meetings shall be	l	



Current article	Text proposal	Justification
communicated three (3) calendar days in advance. Notwithstanding the foregoing if all	extraordinary meetings shall be communicated three (3) calendar days in	
members are already assembled they may	advance. Notwithstanding the foregoing if all	
deliberate validly anywhere and take	members are already assembled they may	
decisions without prior summons. When	deliberate validly anywhere and take	
complying with the deadlines to make the	decisions without prior summons. When	
announcement, it must be taken into account	complying with the deadlines to make the	
that the day on which the meeting is announced nor the day on which the meeting	announcement, it must be taken into account that the day on which the meeting is	
will take place are taken into consideration.	announced nor the day on which the meeting	
will take place are taken into conductation.	will take place are taken into consideration.	
Paragraph1. The meetings shall be held at	'	
the corporate domicile or at a site agreed	Paragraph1. The meetings shall be held at	
upon by the Board of Directors.	the corporate domicile or at a site agreed	
Paragraph 2. In cases and under the	upon by the Board of Directors.	
requirements established by law, the Board	Paragraph 2. In cases and under the	
of Directors deliberations and decisions may	requirements established by law, the Board	
be carried out via simultaneous or	of Directors deliberations and decisions may	
successive communications among the	be carried out via simultaneous or	
members, including telephone, fax, radio or	successive communications among the	
other appropriate form of transmission and	members, including telephone, fax, radio or	
reception of addible of visible messages.	····	
As well, decisions may be adopted by		
distance vote in writing by the Board of	As well, decisions may be adopted by	
reception of audible or visible messages.  As well, decisions may be adopted by	other appropriate form of transmission and reception of audible or visible messages.	



Current article	Text proposal	Justification
Chairman of the Board of Directors or legal representative within one month after the date of the first received communication.	and if the document is received by the Chairman of the Board of Directors or legal representative within one month after the date of the first received communication.	
a. Ensure respect for the rights of investors who have invested in securities issued by the Company, ensure effective compliance and disclosure, and promote equal treatment for all shareholders and investors.  b. Respect the right of shareholders to participate in dividends and profits of the Company, participate in the appointment and removal of members from the Board and assess the report of its management, and participate and vote at the Shareholders General Assembly.  c. Approve the policies and the Annual Report of the Corporate Governance as well as information and communication policies with the various types of shareholders, markets, interest groups and the public in general.	36.2 Relating to corporate governance:  a. Ensure respect for the rights of investors who have invested in securities issued by the Company, ensure effective compliance and disclosure, and promote equal treatment for all shareholders and investors.  b. Respect the right of shareholders to participate in dividends and profits of the Company, participate in the appointment and removal of members from the Board and assess the report of its management, and participate and vote at the Shareholders General Assembly.  c. Approve the policies and the Annual Report of the Corporate Governance as well as information and communication policies with the various types of shareholders, markets, interest groups and the public in general.	Some functions that were delegated to the Committees are included to ensure that the Board of Directors is aware of the issues that are its responsibility and leadership.  In accordance with Decree 2555 of 2010, the Legal Representative responsible for submitting and updating information to the National Securities and Issuers Registry (Registro Nacional de Valores y Emisores-RNVE) is the Chief Legal Representative.
d. Adopt the Company's Code of Good Governance and ensure its effective compliance and disclosure.	d. Approve and follow up on the Company's sustainability strategy and approve the Annual Sustainability Report.	



Current article	Text proposal	Justification
e. Monitor the efficiency and the level of compliance with corporate governance measures and the ethical and behavioral standards adopted by the Company, as well	ed. Adopt the Company's Code of Good Governance and ensure its effective compliance and disclosure.	
as the adoption of policies that relate to systems of anonymous complaints or "whistle-blowers".	fe. Monitor the efficiency and the level of compliance with corporate governance measures and the ethical and behavioral standards adopted by the Company, as well	
f. Appoint the legal representative responsible for sending and updating the information before the National Registry of Securities and Issuers-RNVE.	as the adoption of policies that relate to systems of anonymous complaints or "whistle-blowers".	
g. To issue the corresponding regulations related to the criteria for the independence of the members of the Board of Directors.	f. Appoint the legal representative responsible for sending and updating the information before the National Registry of Securities and Issuers-RNVE.	
h. To issue the corresponding regulations related to the exercise of the right of inspection.	g. To issue the corresponding regulations related to the criteria for the independence of the members of the Board of Directors.	
i. To issue the corresponding regulations to establish the procedure to verify that the candidates to the Board of Directors meet the independence requirements and are not	h. To issue the corresponding regulations related to the exercise of the right of inspection.	
immersed in causes of disqualification and incompatibility. Said regulations may, among others, establish the minimum information and documentation that a shareholder and	i. To issue the corresponding regulations to establish the procedure to verify that the candidates to the Board of Directors meet the independence requirements and are not	



Current article	Text proposal	Justification
its nominees must provide to carry out the corresponding verifications.	immersed in causes of disqualification and incompatibility. Said regulations may, among	
j. To issue regulations regarding the duties of	others, establish the minimum information and documentation that a shareholder and	
employees and directors.	its nominees must provide to carry out the corresponding verifications.	
The regulations issued by the Board of	To the control of the	
Directors based on this statutory provision concerning paragraphs g , h I y j, shall be	j. To issue regulations regarding the duties of employees and directors.	
mandatory for the Company's administrators and shareholders.	k. Study and approve the Bylaws	
	amendment proposals and other proposals to be submitted to the consideration of the	
	General Shareholders' Meeting.	
	The regulations issued by the Board of	
	Directors based on this statutory provision concerning paragraphs g , h I y j, shall be	
	mandatory for the Company's administrators	
20 5 Polotina to financial monograment	and shareholders.	To analyze appointment hattypes the
36.5 Relating to financial management and investments:	36.5 Relating to financial management and investments:	To ensure consistency between the different articles of the Bylaws, the provisions already included in Article
a. Approve the financial, accounting and	a. Approve the financial, accounting and	41 of the Bylaws, and in general, in the
investment policies of the company and determine the destination of the	investment policies of the company and determine the destination of the	chapter of Legal Representation, are eliminated.
appropriations allocated by the Shareholders	appropriations allocated by the Shareholders	Cilitariated.
as investment reserves.	as investment reserves.	Likewise, two additional functions are included in relation to financial management that were delegated to



#### Current article

b. Authorize the acts or operations that, due to their amounts, exceed the President's or other Legal representatives' mandates, except when these mandates have been reserved for the Shareholders General Assembly, in which case the function of the Board of Directors is limited to the proposal and justification of said operation. Pertaining to this, the Board of Directors must previously authorize the Chief Executive Officer of the company before he/she may execute or enter into any act or contract where the amount is or exceeds forty-six thousand (46,000) times the value of the legal monthly minimum wage at the time of said operation and must do the same for other legal representatives when the amount exceeds twenty-three thousand (23,000) times the effective monthly minimum wage at the time of operation. This limitation excludes: (i) the purchase and sale of inventories for resale in stores, (ii) procurement of public services, cleaning, security, or other services necessary for the normal operation of the company, and (iii) financial operations required for the effective management of the company or to hedge its exposure to foreign exchange within the limits set for it by the Board of Directors. The above stated operations may be undertaken

## Text proposal

b. Authorize the acts or operations that, due to their amounts, exceed the President's Chief Legal Representative mandate or other Legal representatives' mandates, under the terms set forth in Article 41 of these Bylaws, except when these mandates have been reserved for the Shareholders General Assembly, in which case the function of the Board of Directors is limited to the proposal and justification of said operation. Pertaining to this, the Board of Directors must previously authorize the Chief Executive Officer of the company before he/she may execute or enter into any act or contract where the amount is or exceeds forty-six thousand (46,000) times the value of the legal monthly minimum wage at the time of said operation and must do the same for other legal representatives when the amount exceeds twenty-three thousand (23,000) times the effective monthly minimum wage at the time of operation. This limitation excludes: (i) the purchase and sale of inventories for resale in stores. (ii) procurement of public services, cleaning, security, or other services necessary for the normal operation of the company, and (iii) financial operations required for the effective management of the company or to hedge its exposure to foreign exchange within the

#### **Justification**

the Committees to ensure that the Board of Directors is aware of the issues that are its responsibility and leadership.



Current article	Text proposal	Justification
by the company's Chief Executive Officer, without limitations or prior authorization from the Board of Directors.	limits set for it by the Board of Directors. The above stated operations may be undertaken by the company's Chief Executive Officer, without limitations or prior authorization from	
c. Authorize the creation or acquisition of shares in any company, regardless of their	the Board of Directors.	
location as well as their subsequent disposal, when these operations: (a) are above the attributions of the Legal Representative or (b) take place in jurisdictions considered to be fiscal paradises regardless of their amount.	c. Authorize the creation or acquisition of shares in any company, regardless of their location as well as their subsequent disposal, when these operations: (a) are above the attributions of the Legal Representative or (b) take place in jurisdictions considered to	
<ul> <li>d. It must also provide for and regulate the procurement of collective loans, issuance of securities, bonds or similar documents.</li> <li>e. Start negotiations on mergers or</li> </ul>	be fiscal paradises regardless of their amount.  d. It must also provide for and regulate the procurement of collective loans, issuance of securities, bonds or similar documents.	
integration with other companies, and submit these for approval at the Shareholders General Assembly.	e. Start negotiations on mergers or integration with other companies, and submit these for approval at the Shareholders General Assembly.	
	f. Follow up on the Company's cash investments and establish a framework of action to implement them.	



Current article	Text proposal	Justification
	g. Study and approve proposals related to the Company's indebtedness and follow up	
	on the status of the debt.	
	h. Without prejudice to the amount, to	
	authorize the granting of guarantees and	
	sureties or to guarantee corporate assets in	
	favor of third parties, in the case of companies in which it has a shareholding	
	interest or with which it has a collaboration	
	agreement for the development of a line of	
	business.	
36.7 Relating to the management of the	36.7 Relating to the management of the	To provide greater clarity as to the
Company:	Company:	functions of the Board of Directors in
a. Appoint the Chairman of the Company, the	a. Appoint the -Chief Legal Representative	relation to the management of the Company, the functions are grouped
Internal Auditor and the General Counsel,	Chairman of the Company and his or her	and organized, including the reference
and define the remuneration and	alternates, the Internal Auditor and the	to the Chief Legal Representative
compensation, performance evaluation and	General Counsel	(replacing the CEO).
succession policy of these appointees. For		
the case of the Internal Auditor a prior report	b. , and Define and approve the	Likewise, in line with the provisions of
will also be provided by the Audit and Risk	remuneration and compensation,	the chapter of Legal Representation of
Committee for its appointment.	performance evaluation and succession policy of the Internal Auditor, the General	the Company's Bylaws, it is established that the Board of Directors
b. Naming of Operations Officer Retail	Counsel and the senior management. these	shall determine the form of action of
Colombia and Retail Trade Operations and	appointees. For the case of the Internal	the alternate Legal Representatives.
of Vice-Presidents as per the Company Chief	Auditor a prior report will also be provided by	
Executive Officer proposals. Likewise,	the Audit and Risk Committee for its	
approve the remuneration and	appointment.	
compensation, performance evaluation, and		



Current article	Text proposal	Justification
succession policy for these, except if said	b. Naming of Operations Officer Retail	
tasks were designated as a responsibility of	Colombia and Retail Trade Operations and	
the Shareholders General Assembly.	of Vice-Presidents as per the Company Chief	
c. Determine the order of precedence in	Executive Officer proposals. Likewise, approve the remuneration and	
which the Vice-presidents and other officials	compensation, performance evaluation, and	
shall act as alternates to the Chief Executive	succession policy for these, except if said	
Officer and how he/she would be replaced in	tasks were designated as a responsibility of	
case of a temporary or accidental absence;	the Shareholders General Assembly.	
and an arrange of an arrange of an arrange of arrange of a second of the		
d. Authorize the policy for gratuities, benefits	c. Determine the way in which the alternates	
and other entitlements of an extralegal	of the Chief Legal Representative order of	
character to be provided for the company's	precedence in which the Vice-presidents and	
service staff.	other officials shall act, as alternates to the	
	Chief Executive Officer and how he/she they	
	would be replace d him/her, in case of a	
	temporary, or accidental or absolute	
	absence, or due to being immersed in any	
	cause of inability or impediment.;	
	d. Authorize the policy for gratuities, benefits	
	and other entitlements of an extralegal	
	character to be provided for the company's	
	service staff.	
36.9 In relation to the shares of the	36.9 In relation to the shares of the	An additional function is included in
Company:	Company:	relation to the Company's shares, in
		order to ensure uniformity among the
a. Regulate the positioning of shares held in	a. Regulate the positioning of shares held in	Company's various corporate
reserve, complying with legal requirements.	reserve, complying with legal requirements.	governance instruments, and in



Current article	Text proposal	Justification
b. Propose the share buyback policy to the Shareholders General Assembly.	b. Propose the share buyback policy to the Shareholders General Assembly.	particular, with the provisions of the Insider Trading Policy.
c. Approve the dematerialization process of the Company's shares and authorize the Chief Executive Officer for its implementation.	c. Approve the dematerialization process of the Company's shares and authorize the Chief	
d. Define the authorizations policy to Company employees and members of the Board of Directors, every time the law demands and within its requirements, to acquire or to transfer shares of the Company.	d. Define the authorizations policy to Company employees and members of the Board of Directors, every time the law demands and within its requirements, to acquire or to transfer shares of the Company.	
e. Determine, in the event of default by a shareholder on the payment of pending installments for shares that have been subscribed, the indemnification will that must be used by the Company, between the various ones authorized by law.	e. Determine, in the event of default by a shareholder on the payment of pending installments for shares that have been subscribed, the indemnification will that must be used by the Company, between the various ones authorized by law.	
	f. To authorize the purchase or sale of securities of the Company by the Administrators.	
Article 37 Delegation.	Article 37 Delegation.	The name of the Chief Executive
The Poord of Directors will be able to	The Poord of Directors will be able to	Officer is replaced by that of the Chief
The Board of Directors will be able to delegate to the Committees of the Board of	The Board of Directors will be able to delegate to the Committees of the Board of	Legal Representative, in order to provide greater flexibility to this role,
Directors, the Chief Executive Officer or to	Directors, the Chief Executive Officer Legal	separating it from a specific position
the other Legal Representatives, whenever it		within the Company. In this sense, it is



Current article	Text proposal	Justification
is deemed appropriate, for special cases or for a limited time, one or some of the functions listed in the preceding article, whenever by their nature they are delegable by not being prohibited by law or because their delegation is not recommendable in accordance with the rules of Corporate Governance contained in the Country Code published by the Superintendence of Finance.	Legal Representatives, whenever it is deemed appropriate, for special cases or for a limited time, one or some of the functions listed in the preceding article, whenever by their nature they are delegable by not being prohibited by law or because their delegation is not recommendable in accordance with the rules of Corporate Governance contained in the Country Code published by the Superintendence of Finance.	may delegate certain functions to the Board Committees, the Chief Legal Representative or the alternate Legal

Block No. 3: Amendments corresponding to the chapter of the President - Chief Executive Officer.

It includes Articles 38, 39, 40, 40, 41, 42, 43 and 44.

Current article	Text proposal	Justification
SECTION FOUR	SECTION FOUR	The name of the Chief Executive
President	Chief Legal Representative President	Officer is replaced by that of the Chief
		Legal Representative, thus separating
1	Article 38 Appointment and Legal	it from a specific position within the
Representation.	Representation.	Company.
in and out of court, and the management of the corporate businesses will be the responsibility of an employee referred to as the Chief Executive Officer, whose	The Legal Representation of the Company, in and out of court, and the management of the corporate businesses will be the responsibility of an employee referred to as the Chief Executive OfficerLegal Representative, whose appointment will be	The provision that all employees are subordinate to the CEO is eliminated, since it is typical of an organizational structure.



Current article	Text proposal	Justification
Directors for an indefinite term and which may be removed freely by the Board of Directors at any time. All employees of the Company, with the exception of the Internal Auditor will be subordinates to the President in the performance of their roles.	made by the Board of Directors for an indefinite term and which may be removed freely by the Board of Directors at any time.  All employees of the Company, with the exception of the Internal Auditor will be subordinates to the President in the performance of their roles.	
Article 39. – Operative Presidency Retail Colombia.	Article 39. – Operative Presidency Retail Colombia.	Considering the changes in the Company's internal structure, the article is eliminated.
Operative Officer Retail Colombia will be named by the Board of Directors for an indefinite term, according to the proposals presented by the Chief Executive Officer of the Company, and without prejudice to free dismissal by the Board of Directors at any time, will carry out the legal representation of the Company, judicially and extra-judicially and will be subordinate to the Chief Executive Officer.	Operative Officer Retail Colombia will be named by the Board of Directors for an indefinite term, according to the proposals presented by the Chief Executive Officer of the Company, and without prejudice to free dismissal by the Board of Directors at any time, will carry out the legal representation of the Company, judicially and extra-judicially and will be subordinate to the Chief Executive Officer.	



Current article	Text proposal	Justification
Article 40. – Functions.	Article 40. – Functions.	Considering the changes in the
Operative Officer Retail Colombia:	Operative Officer Retail Colombia:	Company's internal structure, the article is eliminated.
a. Make decisions in accordance with the strategy and guidelines set by the Chief Executive Officer; b. Accompany, support and complement the Chief Executive Officer in strategy, government relations, media, expansion plans, investors and new business initiatives; c. Be responsible for the operation of the integral supply chain of Retail business and corresponding P&L d. Accompanying the Chief Executive Officer at investor meeting deemed pertinent; e. Align conceptually and philosophically the areas of responsibility to results of the Retail business; f. Execute the expansion plan; g. Ensure effective coordination among key business areas of Retail and the support areas; h. Endorse the competitive strategy of the various Retail businesses; i. Support new business already defined and promote the development of new businesses and hidden assets. j. Prioritize intra-area work initiatives; k. Propose compensation schemes that align management with business results; l. Lead required organizational transformation; m. Manage operations transversally across areas and businesses to obtain consistent	a. Make decisions in accordance with the strategy and guidelines set by the Chief Executive Officer; b. Accompany, support and complement the Chief Executive Officer in strategy, government relations, media, expansion plans, investors and new business initiatives; c. Be responsible for the operation of the integral supply chain of Retail business and corresponding P&L d. Accompanying the Chief Executive Officer at investor meeting deemed pertinent; e. Align conceptually and philosophically the areas of responsibility to results of the Retail business; f. Execute the expansion plan; g. Ensure effective coordination among key business areas of Retail and the support areas; h. Endorse the competitive strategy of the various Retail businesses; i. Support new business already defined and promote the development of new businesses and hidden assets. j. Prioritize intra-area work initiatives; k. Propose compensation schemes that align management with business results; I. Lead required organizational transformation; m. Manage operations transversally across areas and businesses to obtain consistent	



Current article	Text proposal	Justification
results; n. Align goals with required results.	results; n. Align goals with required results.	
Ensure periodic controls; ñ. Optimize	Ensure periodic controls; ñ. Optimize	
discussion scenarios and use key business	discussion scenarios and use key business	
information to improve procedures and	information to improve procedures and	
programs; o. Maintain program goals despite	<del>programs; o. Maintain program goals despite</del>	
personnel changes that occur; p. Ensure the	personnel changes that occur; p. Ensure the	
implementation of established agreements	implementation of established agreements	
and goals; q. Chair the committee of Vice-	and goals; q. Chair the committee of Vice-	
presidents and Retail corporate managers.;	presidents and Retail corporate managers.;	
r. Take responsibility for sales, EBITDA,	r. Take responsibility for sales, EBITDA,	
inventory turnover, work environment,	inventory turnover, work environment,	
customer service, retail market share.	customer service, retail market share.	



## **Current article**

## Text proposal

## **Justification**

## Article 41. - Other Legal Representatives.

Simultaneously with the Chief Executive Officer, the legal representation will be applied jointly or separately by Operations Officer Retail Colombia, and the Vice-Presidents, who in addition, in the order that the Board of Directors determine, will be substitutes for the Chief Executive Officer. and will replace him or her in cases of occasional or temporary absence and in absolute absences while they are in the position, or when they are legally prevented from or unable to act on a particular subject, circumstances that will be verified, declared and certified by the Chairman of the Board of Directors. In the absence of other Legal Representatives, the members of the Board of Directors will be substitutes, in the order in which they have been elected.

Paragraph 1. In case of permanent absence, understood as death, accepted resignation or removal from the position for more than thirty (30) consecutive days without license, the Board of Directors will appoint a new Chief Executive Officer for the rest of the period; while the appointment and the corresponding registration in the commercial register takes place, the Chief

Article <u>3941</u>. - <u>Other Alternate Legal</u> Representatives.

Simultaneously with the Chief Executive Officer, the legal representation will be applied jointly or separately by Operations Officer Retail Colombia, and the Vice-Presidents, who in addition, in the order that the Board of Directors determine, will be substitutes for the Chief Executive Officer. and will replace him or her in cases of occasional or temporary absence and in absolute absences while they are in the position, or when they are legally prevented from or unable to act on a particular subject, circumstances that will be verified, declared and certified by the Chairman of the Board of Directors. In the absence of other Legal Representatives, the members of the Board of Directors will be substitutes, in the order in which they have been elected. The Board of Directors may freely appoint and remove from time to time, as many alternates of the Chief Legal Representative as it deems necessary, who, once they have accepted the position, may act jointly or separately from the Chief Legal Representative: but with the limitations established in the following articles. This means that there is no need to

The article relating to the appointment of Alternate Legal Representatives is reorganized, grouping all the contents in a single numeral to deal with the subject in an orderly and coherent manner. Except for the functions that are generally found in the new article 40.



Current article	Text proposal	Justification
Executive Officer of the Company will be	use the alternates in the order in which they	
practiced by the substitutes indicated in this	have been appointed.	
article.		
	Paragraph 1. The alternates may replace	
	the Chief Legal Representative in case of (a)	
Paragraph 2. For the purposes of the legal	accidental or transitory absences; (b)	
representation of the Company, it will equally	permanent absences while the position is	
have the quality of legal representative, the	being filled, or (c) when the Chief Legal	
Secretary-General or the position that takes	Representative is legally prevented or	
its place, who will represent the Company	disqualified from acting in a specific matter.	
exclusively before the jurisdictional,	The Board of Directors shall define how to	
administrative, police and taxation	proceed in the event of any of these events.,	
authorities and organizations of the State.	understood as death, accepted resignation	
Benevice 6 For the number of the level	or removal from the position for more than	
Paragraph 3. For the purposes of the legal	thirty (30) consecutive days without license,	
representation of the Company in a	the Board of Directors will appoint a new Chief Executive Officer for the rest of the	
simultaneous way, the other Legal		
Representatives other than the Chief Executive Officer will have fixed limitations to	period; while the appointment and the corresponding registration in the commercial	
these bylaws, and in particular they will not	register takes place, the Chief Executive	
be able to carry out actions or make	Officer of the Company will be practiced by	
contracts that exceed twenty-three thousand	the substitutes indicated in this article.	
(23,000) times the value of the monthly	the substitutes indicated in this article.	
minimum legal wage at the time of the	Paragraph 2. For the purposes of the legal	
operation without the previous authorization	representation of the Company, it will equally	
of the Board of Directors. When another	have the quality of legal representative, the	
Legal Representative practices the	Secretary-General or the position that takes	
representation of the Company as a	its place, who will represent the Company	
substitute of the Chief Executive Officer by	exclusively before the jurisdictional,	
virtue of his/her temporary or definitive	Janearotta,	



Current article	Text proposal	Justification
absence or because of becoming prevented	administrative, police and taxation	
or unable, the same limitations established for the Chief Executive Officer will apply to	authorities and organizations of the State.	
them.	Paragraph 3. For the purposes of the legal	
	representation of the Company in a	
Paragraph 4. The responsible for filing	simultaneous way, the other Legal	
relevant information to the Finance	Representatives other than the Chief	
Superintendent of Colombia will be that of	Executive Officer will have fixed limitations to these bylaws, and in particular they will not	
the Finance Vice-president of the Company or the agent in lieu thereof. In compliance	be able to carry out actions or make	
with the above, the Company's website will	contracts that exceed twenty-three thousand	
create an information section for	(23,000) times the value of the monthly	
shareholders and investors.	minimum legal wage at the time of the	
	operation without the previous authorization	
	of the Board of Directors. When another	
	Legal Representative practices the	
	representation of the Company as a	
	substitute of the Chief Executive Officer by	
	virtue of his/her temporary or definitive	
	absence or because of becoming prevented or unable, the same limitations established	
	for the Chief Executive Officer will apply to	
	them.	
	mon.	
	Paragraph 4. The responsible for filing	
	relevant information to the Finance	
	Superintendent of Colombia will be that of	
	the Finance Vice-president of the Company	
	or the agent in lieu thereof. In compliance	
	with the above, the Company's website will	



Current article	Text proposal	Justification
	create an information section for	
	shareholders and investors.	
Article 42 Duties.	Article 402 Duties Functions of the	It is added that the Chief Legal
	Chief Legal Representative	Representative may enter into or
The Chief Executive Officer of the Company		execute acts or contracts with the
is the chief executive with representation	The Chief Executive Officer Legal	limitations established in the
powers, with executive and management	Representative of the Company is the a chief	Company's Bylaws.
functions and, as such, he is in charge of the	executive with representation powers, with	
legal representation of the Company, the	executive and management functions and,	
business and financial management, the	as such, he is in charge of the legal	
responsibility of the administrative action, the	representation of the Company, the business	
coordination and the general supervision of	and financial management, the responsibility	
the Company, which he shall execute in	of the administrative action, the coordination	
accordance with these Bylaws and legal	and the general supervision of the Company,	
provisions, subject to the orders and	which he shall execute in accordance with	
instructions from the Board of Directors. In	these Bylaws and legal provisions, subject to	
addition to the general functions	the orders and instructions from the Board of	
aforementioned, the Chief Executive Officer	Directors. In addition to the general functions	
shall also:	established in these Bylawsaforementioned,	
	the Chief Executive Officer Legal	
a. Execute and fulfill agreements and	Representative shall also:	
decisions from the General Assembly and		
the Board of Directors;	a. Execute and fulfill agreements and	
b. Freely appoint and remove Company	decisions from the General Assembly and	
employees, except those whose	the Board of Directors;	
appointment and removal compromises the	b. Freely appoint and remove Company	
Shareholders General Assembly and the	employees, except those whose	
Board of Directors;	appointment and removal compromises the	
c. Summon the Board of Directors when	Shareholders General Assembly and the	
deemed necessary or convenient, and keep	Board of Directors;	



Current article	Text proposal	Justification
it duly informed as regards any operation for	c. Summon the Board of Directors when	
social businesses; submit for consideration	deemed necessary or convenient, and keep	
the trial balances and other financial	it duly informed as regards any operation for	
statements destined for administration, and	social businesses; submit for consideration	
provided all reports they request concerning	the trial balances and other financial	
the Company and its operations;	statements destined for administration, and	
d. Call for a Shareholders General Assembly	provided all reports they request concerning	
and present, in the ordinary meeting, the	the Company and its operations;	
balance for the end of the fiscal year along	d. Call for a Shareholders General Assembly	
with the reports, utilities distribution project	and present, in the ordinary meeting, the	
and other disclosures and special	balance for the end of the fiscal year along	
information required by law, prior to the	with the reports, utilities distribution project	
analysis, consideration and approval of the	and other disclosures and special	
Board of Directors;	information required by law, prior to the	
e. Ensure the effective compliance and	analysis, consideration and approval of the	
disclosure of the Code of Good Governance,	Board of Directors;	
jointly with the Board of Directors;	e. Ensure the effective compliance and disclosure of the Code of Good Governance,	
f. Provide the opening or closure of	jointly with the Board of Directors;	
subsidiaries or agencies, within or outside		
the main headquarters and determine the extension and limitations of the powers	f. Provide the opening or closure of subsidiaries or agencies, within or outside	
granted to the administrators of the	the main headquarters and determine the	
respective institutions;	extension and limitations of the powers	
g. And others granted by these Bylaws or	granted to the administrators of the	
legislation.	respective institutions;	
iogisiation.	g. Execute or enter into, subject to the	
	limitations set forth in the following article, all	
	acts or contracts included within the	
	corporate purpose, and those directly related	



Current article	Text proposal	Justification
	to the existence and operation of the	
	Company.	
	And others granted by these Bylaws or	
	legislation.	
Article 43 Authorization.	Article 413 Powers and Capacity of the	The limitations and powers previously
	<u>Chief</u> and <u>Alternate</u> <u>Legal</u>	contained in the third and fourth
As Legal Representatives of the Company,	Representatives. Authorization.	paragraphs of article 41 will be
in and out of court, the Chief Executive		incorporated in a more organized and
Officer and the other Legal Representatives	As The Chief Legal Representative and its	specific manner, maintaining the same
will have the authority to implement or to	alternates, s of the Company, in and out of	focus and scope as in the
perform, without other limitations other than those established in these bylaws.	court, the Chief Executive Officer and the	aforementioned regulations.
those established in these bylaws, operations that must be previously	other Legal Representatives will have the authority to implement or to perform, without	
authorized by the Board of Directors or the	other limitations other than those established	
Meeting of Shareholders, all the actions or	in these bylaws, operations that must be	
contracts understood within the corporative	previously authorized by the Board of	
objective or that simply have a preparatory,	Directors or the Meeting of Shareholders, all	
accessory or complementary nature for the	the actions or contracts understood within	
accomplishment of the aims that the	the corporative objective or that simply have	
Company pursues, and those that are	a preparatory, accessory or complementary	
directly related to the existence and the	nature for the accomplishment of the aims	
operation of these. The President and the	that the Company pursues, and those that	
other Legal Representatives will be granted	are directly related to the existence and the	
special powers to compromise, arbitrate and	operation of these. They will also The	
be involved in the company businesses, to	President and the other Legal	
bring about or to help judicial or	Representatives will be granted special	
administrative actions or disputes in which	powers to compromise, arbitrate and be	
the Company has an interest and to	involved in the company businesses, to bring	
interpose all the applicable resources	about or to help judicial or administrative	



Current article	Text proposal	Justification
according to the law; to stop actions or resources that interpose; to notate obligations or credits; to give or to receive goods in payment; to establish the judicial or extrajudicial representatives that are deemed necessary so that, acting under their orders, they represent the Company in any sort of business, and to determine their authorization, previous authorization from the Board of Directors when it is to form general representatives; to revoke mandates and substitutions.	actions or disputes in which the Company has an interest and to interpose all the applicable resources according to the law; to stop actions or resources that interpose; to notate obligations or credits; to give or to receive goods in payment; to establish the judicial or extrajudicial representatives that are deemed necessary so that, acting under their orders, they represent the Company in any sort of business, and to determine their authorization powers. , previous authorization from the Board of Directors when it is to form general representatives; to revoke mandates and substitutions.	
	The Legal Representatives shall have the following powers and limitations:	
	41.1 Chief Legal Representative: The Chief Legal Representative may perform any kind of acts or contracts for the development of the corporate purpose of the Company, receive money in loan or obligate the corporation in any form. However, under the terms of Article 36.5 of these Bylaws, he/she must obtain prior authorization from the Board of Directors to execute or enter into such acts or contracts, when the amount is or exceeds forty-six thousand (46,000) times the value of the legal monthly minimum wage	



Current article	Text proposal	Justification
	in force at the time of the transaction or when it is to guarantee obligations of third parties,	
	for any amount.	
	440 48 4 1 1 5	
	41.2 Alternate Legal Representatives: When the Alternates act jointly or	
	simultaneously with the Chief Legal	
	Representative, they may perform the same	
	type of acts or contracts as the Chief Legal Representative, when the amount does not	
	exceed twenty-three thousand (23,000)	
	times the value of the minimum legal monthly	
	salary in force at the time of the transaction,	
	except when it is to guarantee obligations of third parties for any amount, in which case it	
	must be approved by the Board of Directors.	
	Notwithstanding the foregoing amount, in	
	these events the Alternate Legal Representative may only carry out acts or	
	contracts, with the prior approval of the Chief	
	Legal Representative, the Chairman of the	
	Board of Directors, or the person delegated	
	by them.	
	First Paragraph. The following are	
	exempted from the limitations set forth in	
	items 41.1 and 41. 2: (i) the purchase and sale of inventories for resale in the	
	warehouses, (ii) the contracting of public	
	services, cleaning, surveillance, or other	



Current article	Text proposal	Justification
	services necessary for the operation of the company within its ordinary business, and (iii) the financial operations required for the administration of the company's cash or for the hedging of its exposure to foreign currencies, within the limits established for this purpose by the Board of Directors, acts that the <a href="President_Legal Representatives">President_Legal Representatives</a> of the Company may perform unlimitedly without the need for prior authorization of the Board of Directors.	
	Paragraph Two. The legal representation of the Company before the jurisdictional, administrative, police and tax authorities and State entities shall also be held, together with the Legal Representative and his Alternates, by the General Counsel. Notwithstanding such special capacity, the Legal Representatives and the General Counsel may constitute legal representatives, both general and special, to represent the Company before such lawsuits or proceedings.	
	Paragraph three. The compliance agent for sending and providing relevant information to the Financial Superintendence of Colombia will be that of the Finance and Administrative Vice-president of the Company or the	



Current article	Text proposal	Justification
	position that replaces him/her. In compliance with the above, the Company's website will create an information section for	
	shareholders and investors.	
Article 44. – Delegation.	Article 424. – Delegation.	The name of the Chief Executive Officer is replaced by that of the Chief
The Chief Executive Officer will be able to	The Chief Executive OfficerLegal	Legal Representative, thus separating
delegate to the employees of the Company,	Representative and its alternates, will be	it from a specific position within the
especially in the Senior Management, the	able to delegate and revoke to the	Company.
practice of one or some of the previous	employees of the Company, especially in the	
functions and authorizations, whenever by	Senior Management, the practice of one or	
their nature such functions or authorizations	some of the previous functions and	
are delegable and the delegation is not	authorizations, whenever by their nature	
prohibited, in accordance with the policy that	such functions or authorizations are	
the Board of Directors approves for this	delegable and the delegation is not	
reason.	prohibited, in accordance with the policy that	
	the Board of Directors approves for this	
	reason.	

Block No. 4: Amendments corresponding to the chapter of the General Counsel.

Includes Article 48.

Current article	Text proposal	Justification
Article 48 Appointment and Functions.	Article 48 Appointment and Functions.	The purpose is to clarify that the General Counsel shall be elected in all
	The Company shall have a General Counsel, who may also hold an executive position in	



Current article	Text proposal	Justification
The Company shall have a General Counsel, who may also hold an executive position in the Company.	the Company and will be elected by the Board of Directors.	holds an executive position within the Company.
In the event that the General Counsel also holds an executive position in the Company, his appointment and removal shall be made by the Board of Directors upon proposal of the CEO of the Company.	In the event that the General Counsel also holds an executive position in the Company, his appointment and removal shall be made by the Board of Directors upon proposal of the CEO of the Company.	Likewise, the paragraph is eliminated since the first part of the article makes clear the double role that the General Counsel could develop within the Company.
In the event that the General Counsel does not hold an executive position in the Company, his appointment and removal shall be the responsibility of the Board of Directors.	In the event that the General Counsel does not hold an executive position in the Company, his appointment and removal shall be the responsibility of the Board of Directors.	
The Company's General Counsel will be Secretary to both the General Shareholders Meeting and the Board of Directors.	The Company's General Counsel will be Secretary to both the General Shareholders Meeting and the Board of Directors.	
In addition to the special functions that are assigned to him/her by the Board of Directors or the Chief Executive Officer, the General Counsel will have the following functions and responsibilities:	In addition to the special functions that are assigned to him/her by the Board of Directors or the Chief Executive Officer, the General Counsel will have the following functions and responsibilities:	
a. Keep in accordance with the law the book of minutes of the Shareholders General Assembly and the Board of Directors, taking	a. Keep in accordance with the law the book of minutes of the Shareholders General Assembly and the Board of Directors, taking minutes and authorizing by signing issued copies;	



Current article	Text proposal	Justification
minutes and authorizing by signing issued copies;	b. Monitor issuance and transfers of share certificates and registration of documents in	
b. Monitor issuance and transfers of share certificates and registration of documents in	the corresponding Share registry book;	
the corresponding Share registry book;	c. Communicate calls for meetings of the Board of Directors and Shareholders	
c. Communicate calls for meetings of the Board of Directors and Shareholders General Assembly and deliver, on time and in good and due form, the information to the	General Assembly and deliver, on time and in good and due form, the information to the members of the Board of Directors;	
members of the Board of Directors;	d. Manage documents and archives of the Company and ensure the custody and	
d. Manage documents and archives of the Company and ensure the custody and preservation of books, deeds, titles, records	preservation of books, deeds, titles, records and other items entrusted to him/her;	
and other items entrusted to him/her;	e. Maintain up to date with legal requirements the registration of trademarks,	
e. Maintain up to date with legal requirements the registration of trademarks,	emblems, names and other industrial or commercial property rights, insurance	
emblems, names and other industrial or commercial property rights, insurance	policies, public deeds and other documents relating to the ownership, possession or	
policies, public deeds and other documents relating to the ownership, possession or custody, of property and rights of the	custody of property and rights of the Company;	
custody of property and rights of the Company;	f. Ensure the formal legality of the actions of the Board of Directors and that its	
f. Ensure the formal legality of the actions of the Board of Directors and that its	procedures and governance rules are respected and regularly reviewed, in	
procedures and governance rules are	accordance to the provisions of the	



Current article	Text proposal	Justification
respected and regularly reviewed, in accordance to the provisions of the Company Bylaws and other internal	Company Bylaws and other internal regulations.	
regulations.	Paragraph. General Counsel may hold, simultaneously, a position of Vice President	
<b>Paragraph</b> . The General Counsel may hold, simultaneously, a position of Vice President	of the Company, in which case, in addition to the rules set forth in this article, the	
of the Company, in which case, in addition to	provisions contained in articles 41 and	
the rules set forth in this article, the provisions contained in articles 41 and following of these bylaws will be applicable.	following of these bylaws will be applicable.	

Management is urged to make the necessary adjustments as a consequence of this proposed amendment to the Company's Bylaws. Likewise, the Board of Directors shall make the corresponding adjustments to the Corporate Governance instruments required as a consequence of these amendments.